

**Novavax, Inc.**  
**Board Committees**

**Audit Committee**

Michael A. McManus, Jr., J.D. (Chair)

Richard H. Douglas, Ph.D.

Gary C. Evans

**Compensation Committee**

James F. Young, Ph.D. (Chair)

Michael A. McManus, Jr., J.D.

Richard H. Douglas, Ph.D.

**Nominating and Corporate Governance Committee**

Gary C. Evans (Chair)

James F. Young, Ph.D.

Michael A. McManus, Jr., J.D.